

Town of Swanzev - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT - GENERAL FUND	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4130 · EXECUTIVE	183,369.91	187,580.00	198,456.46	198,538.00	81.54	205,500.00	6,962.00	3.51%	198,188.00
4140 · ELECTIONS & REGISTRATIONS	70,094.01	77,800.00	87,841.87	91,305.00	3,463.13	87,000.00	-4,305.00	-4.71%	85,655.00
4150 · FINANCIAL ADMINISTRATION	181,040.90	194,770.00	196,377.88	211,470.00	15,092.12	229,000.00	17,530.00	8.29%	211,470.00
4152 · REAPPRAISAL	70,776.58	73,600.00	65,395.28	61,825.00	-3,570.28	68,000.00	6,175.00	9.99%	61,825.00
4153 · LEGAL & PROFESSIONAL SERVICES	43,479.74	48,020.00	56,145.35	48,795.00	-7,350.35	55,500.00	6,705.00	13.74%	48,795.00
4155 · PERSONNEL ADMINISTRATION	425,861.48	443,665.00	412,446.67	463,880.00	51,433.33	497,000.00	33,120.00	7.14%	485,980.00
4191 · PLANNING & COMMUNITY DEVELOPMENT	141,541.11	146,210.00	148,692.99	150,575.00	1,882.01	159,000.00	8,425.00	5.60%	150,575.00
4194 · GENERAL GOVERNMENT BUILDINGS	24,893.23	24,520.00	20,409.51	24,500.00	4,090.49	24,500.00	0.00	0.00%	24,500.00
4195 · CEMETERY & PARK MAINTENANCE	97,829.37	106,205.00	111,483.12	105,350.00	-6,133.12	107,500.00	2,150.00	2.04%	105,350.00
4196 · INSURANCE	662,297.48	695,585.00	672,538.87	713,000.00	40,461.13	782,500.00	69,500.00	9.75%	713,000.00
4199 · GENERAL GOVERNMENT EXPENSES	37,339.10	43,400.00	33,752.03	41,400.00	7,647.97	43,900.00	2,500.00	6.04%	41,400.00
4210 - 4213 · POLICE TOTALS	964,951.18	989,070.00	963,932.01	1,102,000.00	138,067.99	1,120,500.00	18,500.00	1.68%	1,117,500.00
4215 · AMBULANCE	36,500.00	38,000.00	38,000.00	38,000.00	0.00	38,000.00	0.00	0.00%	38,000.00
4220 - 4224 FIRE DEPARTMENT TOTALS	495,662.67	502,005.00	502,856.01	522,025.00	19,168.99	596,775.00	74,750.00	14.32%	522,025.00
4290 · EMERGENCY MANAGEMENT	12,960.49	15,700.00	8,905.86	15,685.00	6,779.14	15,500.00	-185.00	-1.18%	15,685.00
4312 · HIGHWAYS & STREETS	829,805.46	827,745.00	878,988.13	880,000.00	1,011.87	912,500.00	32,500.00	3.69%	880,000.00
4313 · BRIDGES	4,479.57	6,200.00	3,630.23	5,300.00	1,669.77	5,300.00	0.00	0.00%	5,300.00
4316 · STREET LIGHTS	12,267.38	18,500.00	9,468.38	12,300.00	2,831.62	11,300.00	-1,000.00	-8.13%	12,300.00
4317 · DAMS	2,650.00	3,000.00	2,650.00	3,000.00	350.00	3,000.00	0.00	0.00%	3,000.00
4324 · RECYCLING CENTER	315,541.28	328,755.00	341,575.64	355,750.00	14,174.36	369,500.00	13,750.00	3.87%	355,750.00
4411 · HEALTH OFFICER	7,593.48	10,855.00	8,439.80	11,300.00	2,860.20	11,800.00	500.00	4.42%	11,300.00
4415 · HEALTH AGENCIES	42,250.00	45,000.00	40,000.00	45,000.00	5,000.00	45,000.00	0.00	0.00%	45,000.00
4441 · GENERAL ASSISTANCE	183,007.80	177,300.00	92,783.64	185,480.00	92,696.36	186,500.00	1,020.00	0.55%	185,480.00
4520 · RECREATION	37,797.28	37,570.00	25,366.31	38,750.00	13,383.69	45,000.00	6,250.00	16.13%	38,750.00
4550 · LIBRARIES	134,440.86	135,340.00	147,255.29	147,915.00	659.71	152,500.00	4,585.00	3.10%	147,915.00
4583 · PATRIOTIC PURPOSES	7,151.38	7,700.00	2,649.50	7,700.00	5,050.50	7,700.00	0.00	0.00%	7,700.00
4589 · CULTURAL SERVICES & ACTIVITIES	45,350.09	43,000.00	42,794.72	43,000.00	205.28	45,800.00	2,800.00	6.51%	43,000.00
4611 · CONSERVATION OF NATURAL RESOURCES	1,096.09	1,750.00	662.07	1,800.00	1,137.93	1,600.00	-200.00	-11.11%	1,800.00
4619 · RAIL TRAILS ADVISORY COMMITTEE	590.04	1,000.00	2,387.47	4,825.00	2,437.53	4,825.00	0.00	0.00%	4,825.00
4655 · ECONOMIC DEVELOPMENT	10,553.54	25,000.00	1,104.34	11,000.00	9,895.66	11,000.00	0.00	0.00%	11,000.00
4711 - 4721 · DEBT SERVICE	144,071.08	194,090.00	308,316.49	308,287.00	-29.49	360,500.00	52,213.00	16.94%	360,318.00
TOTAL GENERAL FUND	5,227,242.58	5,448,935.00	5,425,305.92	5,849,755.00	424,449.08	6,204,000.00	354,245.00	6.06%	5,933,386.00

Town of Swanzezy - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT - SEWER FUND	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4326 · WEST SWANZEZY WASTE WATER TREATMENT	217,681.91	226,870.00	223,698.39	228,930.00	5,231.61	232,000.00	3,070.00	1.34%	227,436.00
4328 · NORTH SWANZEZY PASS THRU USERS	21,424.39	28,125.00	23,329.15	28,125.00	4,795.85	28,000.00	-125.00	-0.44%	28,125.00
4329 · NORTH SWANZEZY WASTE WATER SYSTEM	217,435.23	214,965.00	217,269.48	219,315.00	2,045.52	218,000.00	-1,315.00	-0.60%	216,287.00
TOTAL SEWER FUND	456,541.53	469,960.00	464,297.02	476,370.00	12,072.98	478,000.00	1,630.00	0.34%	471,848.00

ACCOUNT - CARPENTER HOME FUND	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4420 · CARPENTER HOME	309,152.75	585,040.00	25,516.65	33,875.00	8,358.35	34,500.00	625.00	1.85%	33,875.00
TOTAL CARPENTER HOME FUND	309,152.75	585,040.00	25,516.65	33,875.00	8,358.35	34,500.00	625.00	1.85%	33,875.00

OVERVIEW	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
TOTAL GENERAL FUND	5,227,242.58	5,448,935.00	5,425,305.92	5,849,755.00	424,449.08	6,204,000.00	354,245.00	6.06%	5,933,386.00
TOTAL SEWER FUND	456,541.53	469,960.00	464,297.02	476,370.00	12,072.98	478,000.00	1,630.00	0.34%	471,848.00
TOTAL CARPENTER HOME FUND	309,152.75	585,040.00	25,516.65	33,875.00	8,358.35	34,500.00	625.00	1.85%	33,875.00
TOTAL OPERATING BUDGET	5,992,936.86	6,503,935.00	5,915,119.59	6,360,000.00	444,880.41	6,716,500.00	356,500.00	5.61%	6,439,109.00

Town of Swanzey - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT		2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4130-00 · EXECUTIVE										
01-4130-1-115	Part Time Salaries	3,904.68	6,450.00	6,737.35	6,593.00	-144.35	6,860.00	267.00	4.05%	6,593.00
01-4130-1-130	Selectmen's Salaries	18,690.84	18,830.00	18,924.72	19,020.00	95.28	19,305.00	285.00	1.50%	19,020.00
01-4130-1-314	Consultants	0.00	100.00	0.00	100.00	100.00	100.00	0.00	0.00%	100.00
01-4130-1-390	Town Forester - Timber Sale	0.00	1,000.00	0.00	500.00	500.00	500.00	0.00	0.00%	500.00
01-4130-1-550	Swanzey Uncovered	490.08	500.00	3,414.12	5,000.00	1,585.88	5,000.00	0.00	0.00%	5,000.00
01-4130-1-560	NHMA Dues	5,957.00	5,900.00	5,919.00	6,000.00	81.00	6,000.00	0.00	0.00%	6,000.00
01-4130-1-690	Selectmen's Misc. Expenses	3,363.88	2,500.00	3,153.64	3,000.00	-153.64	3,000.00	0.00	0.00%	3,000.00
01-4130-1-691	Lake Host Program	1,500.00	1,500.00	1,500.00	1,500.00	0.00	1,500.00	0.00	0.00%	1,500.00
01-4130-2-110	Full Time Salaries	145,015.13	146,300.00	153,195.87	151,875.00	-1,320.87	158,000.00	6,125.00	4.03%	151,875.00
01-4130-2-140	Human Resources Overtime	211.48	100.00	158.58	200.00	41.42	200.00	0.00	0.00%	200.00
01-4130-2-392	Human Resources Recruitment	1,223.40	1,300.00	2,020.44	1,300.00	-720.44	1,300.00	0.00	0.00%	1,300.00
01-4130-3-130	Moderator's Salary	155.00	100.00	0.00	450.00	450.00	115.00	-335.00	-74.44%	100.00
01-4130-3-550	Town Report Printing	2,858.42	3,000.00	3,432.74	3,000.00	-432.74	3,620.00	620.00	20.67%	3,000.00
Total 4130-00 · EXECUTIVE		183,369.91	187,580.00	198,456.46	198,538.00	81.54	205,500.00	6,962.00	3.51%	198,188.00

Town of Swanzev - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT		2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4140 · ELECTIONS & REGISTRATIONS										
01-4140-1-110	Full Time Salaries	0.00	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
01-4140-1-115	Part Time Salaries	15,618.71	23,450.00	26,047.11	25,065.00	-982.11	24,500.00	-565.00	-2.25%	25,065.00
01-4140-1-130	Town Clerk's Salary	38,224.80	38,375.00	40,020.40	40,375.00	354.60	45,700.00	5,325.00	13.19%	40,375.00
01-4140-1-314	Consultant	0.00	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
01-4140-1-342	Town Clerk Software & Supp.	4,037.70	3,960.00	4,113.35	4,240.00	126.65	4,575.00	335.00	7.90%	4,240.00
01-4140-1-500	Town Clerk Training	653.96	650.00	0.00	775.00	775.00	775.00	0.00	0.00%	775.00
01-4140-1-610	Mtr Vehicle Office Supplies	1,115.72	1,500.00	1,358.53	1,500.00	141.47	1,500.00	0.00	0.00%	1,500.00
01-4140-1-625	Mail-In Program Postage	3,359.98	3,100.00	3,817.35	3,100.00	-717.35	3,100.00	0.00	0.00%	3,100.00
01-4140-1-690	Town Clerk Miscellaneous	44.49	0.00	44.00	0.00	-44.00	0.00	0.00	#DIV/0!	0.00
01-4140-3-115	Salaries - Elections	926.00	1,500.00	4,630.74	5,000.00	369.26	1,250.00	-3,750.00	-75.00%	5,000.00
01-4140-3-140	Election Overtime	0.00	100.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
01-4140-3-555	Ads - Elections	0.00	100.00	71.00	500.00	429.00	500.00	0.00	0.00%	500.00
01-4140-3-610	Election Supplies	3,656.22	2,350.00	6,539.58	7,500.00	960.42	2,350.00	-5,150.00	-68.67%	2,350.00
01-4140-3-625	Election Postage	12.40	65.00	778.96	600.00	-178.96	100.00	-500.00	-83.33%	100.00
01-4140-3-670	Restoration of Records	0.00	100.00	0.00	100.00	100.00	100.00	0.00	0.00%	100.00
01-4140-3-740	New Equipment	57.00	100.00	0.00	100.00	100.00	100.00	0.00	0.00%	100.00
01-4140-5-552	Dog Licensing Tags	560.30	600.00	0.00	600.00	600.00	600.00	0.00	0.00%	600.00
01-4140-5-625	Dog Licensing Postage	1,706.31	1,800.00	420.85	1,800.00	1,379.15	1,800.00	0.00	0.00%	1,800.00
01-4140-5-680	Dog Licensing Office Supp.	120.42	50.00	0.00	50.00	50.00	50.00	0.00	0.00%	50.00
Total 4140-00 · ELECTION & REGISTRATIONS		70,094.01	77,800.00	87,841.87	91,305.00	3,463.13	87,000.00	-4,305.00	-4.71%	85,655.00

Town of Swanzey - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4150-00 · FINANCIAL ADMINISTRATION									
01-4150-1-110 Full Time Salaries	59,742.00	60,350.00	65,988.90	62,800.00	-3,188.90	111,000.00	48,200.00	76.75%	62,800.00
01-4150-1-115 Part Time Salaries	27,233.56	36,160.00	18,234.38	32,900.00	14,665.62	900.00	-32,000.00	-97.26%	32,900.00
01-4150-1-140 Full Time Overtime	0.00	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
01-4150-1-342 Financial Software & Supp.	4,513.45	4,425.00	5,381.15	4,895.00	-486.15	5,180.00	285.00	5.82%	4,895.00
01-4150-1-690 Miscellaneous Expenses	80.00	0.00	1,107.58	0.00	-1,107.58	0.00	0.00	#DIV/0!	0.00
01-4150-2-301 CPA & Actuarial Services	22,525.00	24,050.00	19,775.00	24,270.00	4,495.00	26,700.00	2,430.00	10.01%	24,270.00
01-4150-2-340 Banking Services (ACH Fees)	1,127.58	1,680.00	271.52	750.00	478.48	435.00	-315.00	-42.00%	750.00
01-4150-4-110 Tax Full Time Salaries	35,460.00	35,350.00	40,487.84	44,800.00	4,312.16	45,305.00	505.00	1.13%	44,800.00
01-4150-4-115 Tax Part Time Salaries	9,664.87	9,360.00	21,588.83	18,080.00	-3,508.83	18,800.00	720.00	3.98%	18,080.00
01-4150-4-314 Tax Consultant	0.00	0.00	1,828.95	0.00	-1,828.95	0.00	0.00	#DIV/0!	0.00
01-4150-4-342 Tax Software & Support	3,784.00	3,830.00	3,878.00	4,025.00	147.00	4,230.00	205.00	5.09%	4,025.00
01-4150-4-390 Mortgagee Searches	3,144.00	3,750.00	1,694.00	3,355.00	1,661.00	2,695.00	-660.00	-19.67%	3,355.00
01-4150-4-550 Printing of Tax Bills	1,945.06	2,000.00	1,871.74	1,980.00	108.26	1,980.00	0.00	0.00%	1,980.00
01-4150-4-690 Tax Deeded Property Expense	0.00	250.00	1,160.00	100.00	-1,060.00	125.00	25.00	25.00%	100.00
01-4150-4-740 New Equipment	361.12	100.00	1,419.99	100.00	-1,319.99	100.00	0.00	0.00%	100.00
01-4150-5-115 Deputy Treasurer's Salary	44.84	110.00	0.00	115.00	115.00	115.00	0.00	0.00%	115.00
01-4150-5-130 Treasurer's Salary	3,680.00	3,655.00	4,190.00	3,600.00	-590.00	3,935.00	335.00	9.31%	3,600.00
01-4150-6-690 Trustees of Trust Fnds Misc	7,735.42	9,700.00	7,500.00	9,700.00	2,200.00	7,500.00	-2,200.00	-22.68%	9,700.00
Total 4150-00 · FINANCIAL ADMINISTRATION	181,040.90	194,770.00	196,377.88	211,470.00	15,092.12	229,000.00	17,530.00	8.29%	211,470.00

Town of Swanzey - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4152-00 · REAPPRAISAL									
01-4152-1-110 FT TH Assessing Support	41,134.04	41,500.00	44,977.60	34,725.00	-10,252.60	45,600.00	10,875.00	31.32%	34,725.00
01-4152-1-312 Contracted Assessor	11,005.00	15,000.00	13,612.50	20,000.00	6,387.50	15,000.00	-5,000.00	-25.00%	20,000.00
01-4152-1-313 Appeals/Special Projects	15,768.07	10,000.00	110.07	0.00	-110.07	0.00	0.00	#DIV/0!	0.00
01-4152-1-342 Software Maintenance	2,513.50	6,300.00	6,560.00	6,300.00	-260.00	6,600.00	300.00	4.76%	6,300.00
01-4152-1-390 Town Forester - Timber Tax	97.50	500.00	0.00	500.00	500.00	500.00	0.00	0.00%	500.00
01-4152-1-610 General Expenses	0.00	200.00	0.00	200.00	200.00	200.00	0.00	0.00%	200.00
01-4152-1-625 Postage	258.47	100.00	135.11	100.00	-35.11	100.00	0.00	0.00%	100.00
Total 4152-00 · REAPPRAISAL	70,776.58	73,600.00	65,395.28	61,825.00	-3,570.28	68,000.00	6,175.00	9.99%	61,825.00

ACCOUNT	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4153-00 · LEGAL & PROFESSIONAL									
01-4153-2-320 Legal Expenses	26,071.71	30,000.00	33,550.10	30,000.00	-3,550.10	30,000.00	0.00	0.00%	30,000.00
01-4153-3-320 Professional Services-Misc.	0.00	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
01-4153-4-342 Systems Maintenance	11,287.75	12,020.00	15,780.25	11,395.00	-4,385.25	17,850.00	6,455.00	56.65%	11,395.00
01-4153-4-390 Web Site / Misc. Support	850.00	1,000.00	1,975.00	2,400.00	425.00	2,400.00	0.00	0.00%	2,400.00
01-4153-4-740 Equipment	5,270.28	5,000.00	4,840.00	5,000.00	160.00	5,250.00	250.00	5.00%	5,000.00
Total 4153-00 · LEGAL & PROFESSIONAL	43,479.74	48,020.00	56,145.35	48,795.00	-7,350.35	55,500.00	6,705.00	13.74%	48,795.00

Town of Swansey - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4155-00 · PERSONNEL ADMINISTRATION									
01-4155-2-220 FICA	94,223.23	91,220.00	97,347.98	101,750.00	4,402.02	109,000.00	7,250.00	7.13%	101,750.00
01-4155-2-225 Medicare	34,395.89	34,805.00	34,115.29	38,585.00	4,469.71	38,500.00	-85.00	-0.22%	38,585.00
01-4155-2-230 NH Retirement	241,175.11	260,190.00	222,104.80	259,900.00	37,795.20	282,000.00	22,100.00	8.50%	282,000.00
01-4155-2-235 ICMA Retirement Contributions	56,067.25	57,450.00	58,878.60	63,645.00	4,766.40	67,500.00	3,855.00	6.06%	63,645.00
Total 4155-00 · PERSONNEL ADMINISTRATION	425,861.48	443,665.00	412,446.67	463,880.00	51,433.33	497,000.00	33,120.00	7.14%	485,980.00

Town of Swanzey - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4191-00 · PLANNING & COMMUNITY DEVELOPMENT									
01-4191-1-110 Full Time Salaries	121,256.15	122,665.00	127,035.57	126,450.00	-585.57	131,500.00	5,050.00	3.99%	126,450.00
01-4191-1-115 Part Time Salaries	2,233.41	1,200.00	1,874.76	1,300.00	-574.76	1,625.00	325.00	25.00%	1,300.00
01-4191-1-140 Full Time Overtime	0.00	250.00	0.00	250.00	250.00	250.00	0.00	0.00%	250.00
01-4191-1-314 Comm. Develop. Consulting	2,000.00	5,000.00	1,000.00	3,000.00	2,000.00	6,000.00	3,000.00	100.00%	3,000.00
01-4191-1-320 Prof Serv Applications	0.00	1,000.00	0.00	1,000.00	1,000.00	1,000.00	0.00	0.00%	1,000.00
01-4191-1-325 Plan Recordings	155.00	150.00	103.00	150.00	47.00	150.00	0.00	0.00%	150.00
01-4191-1-341 Telephone - Code Enforce.	12.97	25.00	1.09	25.00	23.91	25.00	0.00	0.00%	25.00
01-4191-1-342 Software & Software Supp	0.00	1,750.00	1,769.00	1,750.00	-19.00	1,750.00	0.00	0.00%	1,750.00
01-4191-1-500 Meetings & Conferences	355.00	1,500.00	758.00	1,700.00	942.00	1,700.00	0.00	0.00%	1,700.00
01-4191-1-550 Printing Expenses	155.79	100.00	193.50	200.00	6.50	200.00	0.00	0.00%	200.00
01-4191-1-555 Advertisements	2,436.47	1,200.00	3,970.00	2,500.00	-1,470.00	2,500.00	0.00	0.00%	2,500.00
01-4191-1-560 Dues & Subscriptions	732.00	750.00	1,069.00	750.00	-319.00	750.00	0.00	0.00%	750.00
01-4191-1-625 Postage	1,971.97	1,300.00	2,139.64	2,000.00	-139.64	2,000.00	0.00	0.00%	2,000.00
01-4191-1-680 Department Supplies	1,979.85	500.00	636.43	800.00	163.57	800.00	0.00	0.00%	800.00
01-4191-1-694 Mileage	159.50	750.00	0.00	600.00	600.00	600.00	0.00	0.00%	600.00
01-4191-3-310 SW Reg Planning Commission	8,093.00	8,070.00	8,143.00	8,100.00	-43.00	8,150.00	50.00	0.62%	8,100.00
Total 4191-00 · PLANNING & COMMUNITY DEVELOPMENT	141,541.11	146,210.00	148,692.99	150,575.00	1,882.01	159,000.00	8,425.00	5.60%	150,575.00

Town of Swanzey - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4194-00 · GENERAL GOV BUILDINGS (GGB)									
01-4194-1-115 TH Janitorial Salaries	5,154.97	5,470.00	5,371.99	5,740.00	368.01	5,900.00	160.00	2.79%	5,740.00
01-4194-1-410 TH Electricity	2,941.05	3,600.00	3,130.05	3,600.00	469.95	3,600.00	0.00	0.00%	3,600.00
01-4194-1-411 TH Fuel	2,113.47	2,600.00	1,351.17	2,210.00	858.83	1,700.00	-510.00	-23.08%	2,210.00
01-4194-1-430 TH Building Maintenance	1,590.77	3,000.00	3,790.91	3,000.00	-790.91	3,000.00	0.00	0.00%	3,000.00
01-4194-1-492 TH Alarm System	625.00	150.00	125.00	150.00	25.00	150.00	0.00	0.00%	150.00
01-4194-1-610 TH Supplies	1,073.98	1,000.00	907.61	1,000.00	92.39	1,000.00	0.00	0.00%	1,000.00
01-4194-2-115 WH Janitorial Salaries	1,063.28	1,400.00	220.28	1,430.00	1,209.72	1,500.00	70.00	4.90%	1,430.00
01-4194-2-411 WH Fuel	2,699.16	3,200.00	1,704.00	2,720.00	1,016.00	3,000.00	280.00	10.29%	2,720.00
01-4194-2-430 WH Maintenance & Repairs	762.03	500.00	603.04	500.00	-103.04	500.00	0.00	0.00%	500.00
01-4194-2-492 WH Alarm System	250.00	300.00	250.00	300.00	50.00	300.00	0.00	0.00%	300.00
01-4194-2-555 WH Advertising	0.00	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
01-4194-2-610 WH Supplies	204.81	200.00	615.44	200.00	-415.44	200.00	0.00	0.00%	200.00
01-4194-2-680 WH Fundraising Supplies	1,055.29	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
01-4194-2-690 WH Miscellaneous Expenses	219.57	500.00	811.36	500.00	-311.36	500.00	0.00	0.00%	500.00
01-4194-3-410 GH Electricity	424.10	350.00	587.30	400.00	-187.30	400.00	0.00	0.00%	400.00
01-4194-3-430 GH Maintenance & Repairs	263.94	250.00	287.14	250.00	-37.14	250.00	0.00	0.00%	250.00
01-4194-4-690 GP Gold Property Misc Expenses	2,524.81	0.00	645.95	0.00	-645.95	0.00	0.00	#DIV/0!	0.00
01-4194-9-430 Facility Repairs & Maint.	1,927.00	500.00	0.00	500.00	500.00	500.00	0.00	0.00%	500.00
01-4194-9-630 JLMC Safety Committee Repairs	0.00	1,500.00	8.27	2,000.00	1,991.73	2,000.00	0.00	0.00%	2,000.00
Total 4194-00 · GEN GOV BUILD (GGB)	24,893.23	24,520.00	20,409.51	24,500.00	4,090.49	24,500.00	0.00	0.00%	24,500.00

ACCOUNT	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
WHITCOMB HALL REVOLVING FUND - EXPENDITURES									
14-4194-2-115 Janitorial Salaries	0.00	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
14-4194-2-341 Telephone	547.98	565.00	561.21	565.00	3.79	565.00	0.00	0.00%	565.00
14-4194-2-342 Internet	330.72	350.00	536.57	350.00	-186.57	350.00	0.00	0.00%	350.00
14-4194-2-410 Electricity	881.78	1,200.00	1,707.15	1,200.00	-507.15	1,600.00	400.00	33.33%	1,200.00
14-4194-2-411 Heating Fuel	0.00	0.00	87.87	0.00	-87.87	0.00	0.00	#DIV/0!	0.00
14-4194-2-413 Sewer Fees	340.00	350.00	340.00	350.00	10.00	350.00	0.00	0.00%	350.00
14-4194-2-414 LP Gas	305.47	300.00	329.06	300.00	-29.06	400.00	100.00	33.33%	300.00
14-4194-2-430 Maintenance & Repairs	0.00	0.00	186.40	0.00	-186.40	0.00	0.00	#DIV/0!	0.00
14-4194-2-492 Alarm System	0.00	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
14-4194-2-555 Advertising	0.00	0.00	99.97	0.00	-99.97	0.00	0.00	#DIV/0!	0.00
14-4194-2-610 Supplies	0.00	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
14-4194-2-690 Miscellaneous Expenses	0.00	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
Total WHITCOMB HALL REVOLVING FUND -	2,405.95	2,765.00	3,848.23	2,765.00	-1,083.23	3,265.00	500.00	18.08%	2,765.00

Town of Swanzey - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4195-00 · CEMETERY & PARKS MAINTENANC									
01-4195-1-110 CPM Full Time Salaries	46,906.64	46,645.00	49,695.81	48,775.00	-920.81	50,470.00	1,695.00	3.48%	48,775.00
01-4195-1-115 CPM Part Time Salaries	21,210.00	22,280.00	15,863.00	23,175.00	7,312.00	22,715.00	-460.00	-1.98%	23,175.00
01-4195-1-140 CPM Overtime	329.16	400.00	598.52	400.00	-198.52	400.00	0.00	0.00%	400.00
01-4195-1-190 CM Sexton Salaries	7,929.00	15,000.00	11,840.75	12,025.00	184.25	12,110.00	85.00	0.71%	12,025.00
01-4195-1-341 CPM Telephone - Cem/Mtc Suprvs	810.28	900.00	1,162.41	900.00	-262.41	1,200.00	300.00	33.33%	900.00
01-4195-1-342 CM Systems Support & Maint.	1,327.00	1,000.00	1,435.00	1,355.00	-80.00	1,355.00	0.00	0.00%	1,355.00
01-4195-1-410 CM Electricity - Cemeteries	199.35	220.00	235.35	220.00	-15.35	250.00	30.00	13.64%	220.00
01-4195-1-430 CM Maintenance - Stones & Prop	1,256.24	2,000.00	19,216.81	2,500.00	-16,716.81	3,000.00	500.00	20.00%	2,500.00
01-4195-1-500 CM Training	0.00	0.00	0.00	250.00	250.00	250.00	0.00	0.00%	250.00
01-4195-1-570 CPM Meeting Expenses & Dues	20.00	100.00	0.00	50.00	50.00	50.00	0.00	0.00%	50.00
01-4195-1-630 CM Cemetery Equipment Repairs	3,092.48	1,000.00	1,519.50	1,200.00	-319.50	1,200.00	0.00	0.00%	1,200.00
01-4195-1-635 CM Gas	2,781.96	2,000.00	2,175.20	2,500.00	324.80	2,500.00	0.00	0.00%	2,500.00
01-4195-1-650 CM Fertilizer - Cemeteries	219.68	0.00	1,121.12	0.00	-1,121.12	0.00	0.00	#DIV/0!	0.00
01-4195-1-680 CM Cemetery & Equip. Supplies	1,369.37	2,000.00	2,394.17	2,000.00	-394.17	2,000.00	0.00	0.00%	2,000.00
01-4195-1-740 CM New Equipment	1,484.17	250.00	992.82	500.00	-492.82	500.00	0.00	0.00%	500.00
01-4195-2-341 PM Telephone - Recreation	878.36	910.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
01-4195-2-410 PM Electricity - Recreation	2,018.36	2,500.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
01-4195-2-430 PM Property Maintenance	578.95	4,000.00	499.88	4,000.00	3,500.12	4,000.00	0.00	0.00%	4,000.00
01-4195-2-432 PM Plumbing - Recreation	4,613.01	1,200.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
01-4195-2-492 PM Rubbish Removal	590.00	800.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
01-4195-2-650 PM Fertilizer - Recreation	0.00	3,000.00	0.00	1,500.00	1,500.00	1,500.00	0.00	0.00%	1,500.00
01-4195-2-680 PM Recreation Supplies	215.36	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
01-4195-9-650 CPM Beautification/Groundskeep	0.00	0.00	2,732.78	4,000.00	1,267.22	4,000.00	0.00	0.00%	4,000.00
Total 4195-00 · CEMETERY & PARKS	97,829.37	106,205.00	111,483.12	105,350.00	-6,133.12	107,500.00	2,150.00	2.04%	105,350.00

Town of Swanzey - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4196-00 · INSURANCE									
01-4196-2-520 Property & Liability Insur.	50,425.00	50,425.00	54,959.00	55,000.00	41.00	57,035.00	2,035.00	3.70%	55,000.00
01-4196-8-210 Health Insur. Contingency	0.00	14,440.00	0.00	15,000.00	15,000.00	15,000.00	0.00	0.00%	15,000.00
01-4196-9-210 Health Insurance	502,574.51	520,000.00	507,785.80	530,800.00	23,014.20	604,000.00	73,200.00	13.79%	530,800.00
01-4196-9-211 Affordable Care Act Costs	0.00	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
01-4196-9-212 Dental Insurance	29,347.74	30,545.00	27,422.22	29,100.00	1,677.78	30,500.00	1,400.00	4.81%	29,100.00
01-4196-9-215 Life Insurance	1,344.70	1,330.00	1,083.60	1,190.00	106.40	1,200.00	10.00	0.84%	1,190.00
01-4196-9-219 Short Term Disability	7,319.53	7,545.00	7,517.25	8,115.00	597.75	9,800.00	1,685.00	20.76%	8,115.00
01-4196-9-250 Unemployment	1,819.00	1,825.00	3,928.00	3,950.00	22.00	3,330.00	-620.00	-15.70%	3,950.00
01-4196-9-260 Workers' Compensation	69,467.00	69,475.00	69,843.00	69,845.00	2.00	61,635.00	-8,210.00	-11.75%	69,845.00
01-4196-9-480 Performance Bond Insurance	0.00	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
Total 4196-00 · INSURANCE	662,297.48	695,585.00	672,538.87	713,000.00	40,461.13	782,500.00	69,500.00	9.75%	713,000.00

Town of Swanzey - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4199-00 · GENERAL GOV. EXPENSES									
01-4199-1-310 Tax Maps Revisions	2,800.00	3,150.00	2,800.00	3,150.00	350.00	3,150.00	0.00	0.00%	3,150.00
01-4199-1-325 Recording Fees - CCRD	787.01	700.00	782.69	700.00	-82.69	700.00	0.00	0.00%	700.00
01-4199-1-341 Phone / Internet	6,172.35	6,500.00	7,669.04	6,500.00	-1,169.04	8,000.00	1,500.00	23.08%	6,500.00
01-4199-1-342 Misc. Software & Support	0.00	250.00	0.00	250.00	250.00	250.00	0.00	0.00%	250.00
01-4199-1-345 Service Contracts	2,057.38	3,000.00	2,273.46	3,000.00	726.54	3,000.00	0.00	0.00%	3,000.00
01-4199-1-440 Leased Equipment	0.00	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
01-4199-1-500 Professional Development	2,312.31	4,000.00	830.00	4,000.00	3,170.00	4,000.00	0.00	0.00%	4,000.00
01-4199-1-550 Printing	819.16	500.00	673.28	500.00	-173.28	500.00	0.00	0.00%	500.00
01-4199-1-555 Advertisements	1,102.47	1,000.00	329.22	1,000.00	670.78	1,000.00	0.00	0.00%	1,000.00
01-4199-1-560 Dues & Subscriptions	822.05	1,000.00	2,696.42	1,000.00	-1,696.42	2,000.00	1,000.00	100.00%	1,000.00
01-4199-1-620 Office Supplies	6,119.65	5,000.00	3,658.51	5,000.00	1,341.49	5,000.00	0.00	0.00%	5,000.00
01-4199-1-625 Postage	8,460.15	12,000.00	5,002.23	10,000.00	4,997.77	10,000.00	0.00	0.00%	10,000.00
01-4199-1-630 Equipment Repair	0.00	100.00	0.00	100.00	100.00	100.00	0.00	0.00%	100.00
01-4199-1-635 Gas	489.52	500.00	158.77	500.00	341.23	500.00	0.00	0.00%	500.00
01-4199-1-660 Vehicle Maint. & Repair	123.30	1,000.00	550.58	1,000.00	449.42	1,000.00	0.00	0.00%	1,000.00
01-4199-1-690 Misc/Recruitment Expenses	1,183.18	500.00	1,446.74	500.00	-946.74	500.00	0.00	0.00%	500.00
01-4199-1-694 Mileage	3,011.57	4,000.00	2,425.25	4,000.00	1,574.75	4,000.00	0.00	0.00%	4,000.00
01-4199-1-740 New Equipment	1,079.00	200.00	2,455.84	200.00	-2,255.84	200.00	0.00	0.00%	200.00
Total 4199-00 · GENERAL GOV. EXPENSES	37,339.10	43,400.00	33,752.03	41,400.00	7,647.97	43,900.00	2,500.00	6.04%	41,400.00

Town of Swanzy - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT	2019 Actual	2019 Budget	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4210-00 · POLICE									
01-4210-1-110 Full Time Personnel	691,811.78	746,630.00	679,108.54	759,430.00	80,321.46	746,000.00	-13,430.00	-1.77%	759,430.00
01-4210-1-115 Part Time Personnel	78,262.16	60,650.00	68,576.66	123,930.00	55,353.34	128,130.00	4,200.00	3.39%	123,930.00
01-4210-1-140 Overtime	40,261.09	33,000.00	48,145.21	37,500.00	-10,645.21	37,500.00	0.00	0.00%	37,500.00
01-4210-1-150 Bonus / Incentive Program			0.00		0.00	10,000.00	10,000.00	#DIV/0!	0.00
01-4210-1-190 PTO Buyout	3,068.40	5,125.00	2,797.00	5,715.00	2,918.00	5,300.00	-415.00	-7.26%	5,715.00
01-4210-1-341 Telephone	6,056.41	4,000.00	5,847.38	6,300.00	452.62	6,300.00	0.00	0.00%	6,300.00
01-4210-1-342 Cell Phone	1,324.01	1,500.00	2,595.53	2,000.00	-595.53	2,000.00	0.00	0.00%	2,000.00
01-4210-1-343 Mobile Internet	1,142.69	1,440.00	1,270.21	1,540.00	269.79	1,200.00	-340.00	-22.08%	1,540.00
01-4210-1-392 Recruitment	1,050.24	1,000.00	915.00	1,000.00	85.00	750.00	-250.00	-25.00%	1,000.00
01-4210-1-550 Printing	698.88	400.00	191.87	400.00	208.13	400.00	0.00	0.00%	400.00
01-4210-1-560 Dues & Subscriptions	2,469.00	600.00	2,619.00	550.00	-2,069.00	550.00	0.00	0.00%	550.00
01-4210-1-615 Uniforms	6,364.84	4,000.00	9,598.46	5,000.00	-4,598.46	5,000.00	0.00	0.00%	5,000.00
01-4210-1-620 Office Supplies	628.07	1,000.00	1,380.94	500.00	-880.94	500.00	0.00	0.00%	500.00
01-4210-1-625 Postage	409.11	400.00	285.96	450.00	164.04	450.00	0.00	0.00%	450.00
01-4210-1-670 Books & Periodicals	34.00	150.00	0.00	100.00	100.00	50.00	-50.00	-50.00%	100.00
01-4210-1-730 New Equipment - Office	0.00	500.00	0.00	250.00	250.00	250.00	0.00	0.00%	250.00
01-4210-1-740 Replacement Vests Program	0.00	1,700.00	753.00	1,700.00	947.00	1,700.00	0.00	0.00%	1,700.00
01-4210-4-680 Training	3,448.00	3,650.00	2,525.61	3,650.00	1,124.39	3,650.00	0.00	0.00%	3,650.00
01-4210-4-682 Ammunition	3,092.55	3,000.00	4,740.00	3,000.00	-1,740.00	3,000.00	0.00	0.00%	3,000.00
01-4210-4-685 Case Expenditures	803.96	100.00	75.00	250.00	175.00	250.00	0.00	0.00%	250.00
01-4210-4-694 Mileage & Accommodations	878.50	1,000.00	461.50	1,000.00	538.50	1,000.00	0.00	0.00%	1,000.00
01-4210-5-341 Internet	1,814.40	2,300.00	3,079.30	1,800.00	-1,279.30	3,420.00	1,620.00	90.00%	1,800.00
01-4210-5-342 IT Support & Maintenance	12,785.00	11,250.00	13,060.00	12,785.00	-275.00	13,000.00	215.00	1.68%	12,785.00
01-4210-5-345 Service Contracts	2,976.35	3,000.00	4,578.65	3,000.00	-1,578.65	3,000.00	0.00	0.00%	3,000.00
01-4210-5-362 Outside Labor & Rental	117.10	250.00	0.00	100.00	100.00	100.00	0.00	0.00%	100.00
01-4210-5-620 Water (incl cooler rental)	241.41	500.00	143.76	400.00	256.24	200.00	-200.00	-50.00%	400.00
01-4210-5-630 Equipment Maint. & Repair	1,159.73	1,200.00	787.50	1,100.00	312.50	1,100.00	0.00	0.00%	1,100.00
01-4210-5-635 Vehicle Fuel	20,228.13	23,000.00	15,510.26	22,000.00	6,489.74	22,000.00	0.00	0.00%	22,000.00
01-4210-5-660 Vehicle Maintenance	9,742.79	11,000.00	9,412.93	12,000.00	2,587.07	12,000.00	0.00	0.00%	12,000.00
01-4210-5-662 Tires	4,598.16	4,500.00	2,759.74	4,000.00	1,240.26	4,000.00	0.00	0.00%	4,000.00
01-4210-5-680 Department Supplies	1,942.30	500.00	1,535.43	1,000.00	-535.43	1,000.00	0.00	0.00%	1,000.00
01-4210-5-690 Miscellaneous	2,684.92	200.00	231.26	200.00	-31.26	200.00	0.00	0.00%	200.00
01-4210-5-730 New Equipment (Department)	14,029.06	3,000.00	26,746.20	3,500.00	-23,246.20	3,500.00	0.00	0.00%	3,500.00
01-4210-7-360 Custodial Services	623.87	150.00	0.00	150.00	150.00	150.00	0.00	0.00%	150.00
01-4210-7-410 Electricity	5,389.37	4,500.00	5,528.45	4,500.00	-1,028.45	5,000.00	500.00	11.11%	4,500.00
01-4210-7-411 Heating (#2 Fuel Oil)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
01-4210-7-414 Heating (Propane)	2,856.43	5,750.00	2,049.61	4,500.00	2,450.39	4,500.00	0.00	0.00%	4,500.00
01-4210-7-430 Building Maintenance	1,548.25	1,500.00	1,746.96	1,500.00	-246.96	1,250.00	-250.00	-16.67%	1,500.00
01-4210-7-640 Cleaning Supplies	667.94	500.00	538.81	600.00	61.19	500.00	-100.00	-16.67%	600.00
01-4210-7-650 Groundskeeping	0.00	300.00	116.88	100.00	-16.88	100.00	0.00	0.00%	100.00
01-4210-9-350 Animal Control	560.00	500.00	720.00	500.00	-220.00	500.00	0.00	0.00%	500.00
Total 4210-00 · POLICE	925,768.90	943,745.00	920,432.61	1,028,000.00	107,567.39	1,029,500.00	1,500.00	0.15%	1,028,000.00

Town of Swanzey - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT		2019 Actual	2019 Budget	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4212-00 · POLICE - PROSECUTION SERVICES										
01-4212-9-390	County Prosecution Svcs	39,182.28	45,325.00	43,499.40	44,000.00	500.60	45,500.00	1,500.00	3.41%	44,000.00
Total 4212-00 · POLICE PROSECUTION SERVICE		39,182.28	45,325.00	43,499.40	44,000.00	500.60	45,500.00	1,500.00	3.41%	44,000.00

ACCOUNT		2019 Actual	2019 Budget	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4213-00 · SCHOOL RESOURCE OFFICER										
01-4213-2-115	Part Time Personnel			0.00	25,000.00	25,000.00	37,755.00	12,755.00	51.02%	37,755.00
01-4213-2-220	FICA			0.00	1,550.00	1,550.00	2,345.00	795.00	51.29%	2,345.00
01-4213-2-225	Medicare			0.00	375.00	375.00	550.00	175.00	46.67%	550.00
01-4213-2-250	Unemployment			0.00	600.00	600.00	600.00	0.00	0.00%	600.00
01-4213-2-260	Workers' Compensation			0.00	550.00	550.00	550.00	0.00	0.00%	550.00
01-4213-2-500	Training			0.00	1,000.00	1,000.00	1,000.00	0.00	0.00%	1,000.00
01-4213-2-520	Liability Insurance						1,500.00	1,500.00	#DIV/0!	1,500.00
01-4213-2-615	Uniforms			0.00	425.00	425.00	425.00	0.00	0.00%	425.00
01-4213-2-690	Miscellaneous			0.00	500.00	500.00	775.00	275.00	55.00%	775.00
Total 4213-00 · SCHOOL RESOURCE OFFICER		0.00	0.00	0.00	30,000.00	30,000.00	45,500.00	15,500.00	51.67%	45,500.00

ACCOUNT		2019 Actual	2019 Budget	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4210 - 4213 · POLICE TOTALS		964,951.18	989,070.00	963,932.01	1,102,000.00	138,067.99	1,120,500.00	18,500.00	1.68%	1,117,500.00

Town of Swanzey - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4215-00 · AMBULANCE									
01-4215-1-350 Ambulance Service	36,500.00	38,000.00	38,000.00	38,000.00	0.00	38,000.00	0.00	0.00%	38,000.00
Total 4215-00 · AMBULANCE	36,500.00	38,000.00	38,000.00	38,000.00	0.00	38,000.00	0.00	0.00%	38,000.00

Town of Swanzey - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4220-00 · FIRE DEPARTMENT									
01-4220-1-110 Full Time Salaries	156,050.86	154,475.00	137,164.00	152,880.00	15,716.00	159,000.00	6,120.00	4.00%	152,880.00
01-4220-1-115 PT Wages (Admin, etc.)	39,348.89	44,890.00	48,579.78	47,135.00	-1,444.78	57,530.00	10,395.00	22.05%	47,135.00
01-4220-1-190 PT Shift Coverage Wages	790.00	0.00	22,183.77	10,000.00	-12,183.77	33,000.00	23,000.00	230.00%	10,000.00
01-4220-1-615 Uniforms (Class B & C)	3,179.00	4,000.00	5,755.50	4,000.00	-1,755.50	6,000.00	2,000.00	50.00%	4,000.00
01-4220-2-115 Wages (Call, Training)	74,264.31	68,040.00	60,480.11	71,000.00	10,519.89	80,000.00	9,000.00	12.68%	71,000.00
01-4220-2-342 IT Software and Support	7,338.27	6,000.00	6,549.82	5,850.00	-699.82	6,235.00	385.00	6.58%	5,850.00
01-4220-2-344 IT Equipment	544.97	1,000.00	0.00	1,000.00	1,000.00	1,000.00	0.00	0.00%	1,000.00
01-4220-2-345 Service Contracts	609.35	600.00	22.92	1,000.00	977.08	2,200.00	1,200.00	120.00%	1,000.00
01-4220-2-350 Physicals / Infect. Control	3,494.98	8,500.00	280.00	8,500.00	8,220.00	8,500.00	0.00	0.00%	8,500.00
01-4220-2-392 Recruit, Retention, Retire	1,080.25	1,550.00	879.25	1,550.00	670.75	1,550.00	0.00	0.00%	1,550.00
01-4220-2-615 Protective Clothing	4,976.58	7,500.00	10,845.61	7,500.00	-3,345.61	15,000.00	7,500.00	100.00%	7,500.00
01-4220-2-620 Office Supplies	816.35	2,000.00	1,654.32	2,000.00	345.68	2,000.00	0.00	0.00%	2,000.00
01-4220-2-625 Postage & Shipping	189.95	200.00	216.28	200.00	-16.28	300.00	100.00	50.00%	200.00
01-4220-2-630 Equip. Maintenance & Repair	15,293.53	13,500.00	17,263.25	13,500.00	-3,763.25	16,000.00	2,500.00	18.52%	13,500.00
01-4220-2-635 Gasoline	3,917.84	4,500.00	3,514.59	4,500.00	985.41	4,500.00	0.00	0.00%	4,500.00
01-4220-2-636 Diesel & Oil	3,082.83	4,000.00	4,324.98	4,000.00	-324.98	4,000.00	0.00	0.00%	4,000.00
01-4220-2-638 Extinguishers	850.00	525.00	808.00	500.00	-308.00	500.00	0.00	0.00%	500.00
01-4220-2-639 Oxygen	227.87	550.00	387.86	550.00	162.14	600.00	50.00	9.09%	550.00
01-4220-2-645 Medical Supplies	3,549.76	5,500.00	6,020.80	5,500.00	-520.80	6,000.00	500.00	9.09%	5,500.00
01-4220-2-646 Non-Disp. Medical Equip.	5,377.26	4,000.00	3,036.70	4,000.00	963.30	4,500.00	500.00	12.50%	4,000.00
01-4220-2-660 Vehicle Maint. & Repair	37,980.44	33,000.00	36,945.77	38,000.00	1,054.23	40,000.00	2,000.00	5.26%	38,000.00
01-4220-2-662 Tires	820.00	1,500.00	921.62	1,500.00	578.38	4,000.00	2,500.00	166.67%	1,500.00
01-4220-2-670 Dues & Subscriptions	772.95	1,000.00	1,031.75	1,000.00	-31.75	1,000.00	0.00	0.00%	1,000.00
01-4220-2-671 Fire Codes and Standards	0.00	1,000.00	955.00	1,000.00	45.00	1,000.00	0.00	0.00%	1,000.00
01-4220-2-680 Fire Tools, Equip. & Hose	2,673.89	4,000.00	3,426.49	4,000.00	573.51	4,000.00	0.00	0.00%	4,000.00
01-4220-3-680 Public Educ/Fire Prev Supp	0.00	500.00	0.00	100.00	100.00	100.00	0.00	0.00%	100.00
01-4220-4-390 Training / Education	5,447.48	6,000.00	10,437.42	10,000.00	-437.42	10,000.00	0.00	0.00%	10,000.00
01-4220-5-630 Radios & Radio Repairs	2,155.35	4,000.00	995.02	2,000.00	1,004.98	4,000.00	2,000.00	100.00%	2,000.00
01-4220-8-115 PT Wages (Janitorial Staff)	3,324.96	4,100.00	1,257.75	0.00	-1,257.75	0.00	0.00	#DIV/0!	0.00
01-4220-8-341 Telephone / Internet	3,103.79	3,100.00	3,842.11	3,200.00	-642.11	3,700.00	500.00	15.63%	3,200.00
01-4220-8-343 Cell Phones/Mobile Internet	838.62	1,500.00	1,308.44	1,200.00	-108.44	1,200.00	0.00	0.00%	1,200.00
01-4220-8-410 Electricity	7,906.99	7,500.00	8,240.74	8,000.00	-240.74	8,000.00	0.00	0.00%	8,000.00
01-4220-8-411 Heating Oil	7,870.33	7,000.00	4,896.48	6,000.00	1,103.52	5,500.00	-500.00	-8.33%	6,000.00
01-4220-8-413 Sewer Fees	470.00	350.00	340.00	385.00	45.00	385.00	0.00	0.00%	385.00
01-4220-8-414 LP Gas (West & Ctr Station)	14.00	250.00	0.00	100.00	100.00	100.00	0.00	0.00%	100.00
01-4220-8-630 Building Maintenance	4,260.97	3,500.00	4,905.21	5,000.00	94.79	5,500.00	500.00	10.00%	5,000.00
01-4220-8-680 Department Supplies	2,381.03	1,500.00	2,406.10	2,500.00	93.90	3,000.00	500.00	20.00%	2,500.00
01-4220-8-730 Fire Pond Maint. & Repair	0.00	100.00	0.00	100.00	100.00	100.00	0.00	0.00%	100.00
Total 4220-00 · FIRE DEPARTMENT	405,003.65	411,230.00	411,877.44	429,250.00	17,372.56	500,000.00	70,750.00	16.48%	429,250.00

Town of Swanzey - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4222-00 · FOREST FIRES									
01-4222-1-115 Forest Fire Salaries	280.00	1,000.00	51.57	1,000.00	948.43	1,000.00	0.00	0.00%	1,000.00
01-4222-1-390 For Fire - Outside Agencies	0.00	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
01-4222-1-680 Forest Fire Dept. Supplies	1,612.02	1,000.00	0.00	1,000.00	1,000.00	1,000.00	0.00	0.00%	1,000.00
Total 4222-00 · FOREST FIRES	1,892.02	2,000.00	51.57	2,000.00	1,948.43	2,000.00	0.00	0.00%	2,000.00

ACCOUNT	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4223-00 · NSWF HYDRANT RENT									
01-4223-1-412 N S Water/Fire Hydrant Rent	16,762.00	16,775.00	16,762.00	16,775.00	13.00	16,775.00	0.00	0.00%	16,775.00
Total 4223-00 · NSWF HYDRANT RENT	16,762.00	16,775.00	16,762.00	16,775.00	13.00	16,775.00	0.00	0.00%	16,775.00

ACCOUNT	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4224-00 · DISPATCH SERVICES									
01-4224-1-345 SWNH Fire Mutual Aid	72,005.00	72,000.00	74,165.00	74,000.00	-165.00	78,000.00	4,000.00	5.41%	74,000.00
Total 4224-00 · DISPATCH SERVICES	72,005.00	72,000.00	74,165.00	74,000.00	-165.00	78,000.00	4,000.00	5.41%	74,000.00

ACCOUNT	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
Total 4220 - 4224 FIRE DEPARTMENT TOTAL	495,662.67	502,005.00	502,856.01	522,025.00	19,168.99	596,775.00	74,750.00	14.32%	522,025.00

Town of Swanzey - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4290-00 · EMERGENCY MANAGEMENT									
01-4290-1-115 Emergency Mgmt Salaries	3,871.82	4,100.00	2,020.08	4,100.00	2,079.92	4,000.00	-100.00	-2.44%	4,100.00
01-4290-1-190 COVID-19 Related Salaries	0.00	0.00	554.04	0.00	-554.04	0.00	0.00	#DIV/0!	0.00
01-4290-1-341 Telephone / Internet	521.23	1,000.00	367.04	685.00	317.96	600.00	-85.00	-12.41%	685.00
01-4290-1-352 Food	0.00	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
01-4290-1-390 Notification System	3,500.00	7,500.00	3,745.00	3,500.00	-245.00	3,500.00	0.00	0.00%	3,500.00
01-4290-1-500 Training & Meetings	0.00	0.00	0.00	250.00	250.00	250.00	0.00	0.00%	250.00
01-4290-1-630 Generator Repair	1,012.75	2,000.00	755.00	1,500.00	745.00	1,500.00	0.00	0.00%	1,500.00
01-4290-1-636 Fuel for Generator	0.00	800.00	0.00	800.00	800.00	800.00	0.00	0.00%	800.00
01-4290-1-680 Dept Supplies & Expenses	0.00	100.00	0.00	100.00	100.00	100.00	0.00	0.00%	100.00
01-4290-1-690 Other Department Expenses	0.00	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
01-4290-1-694 Mileage	0.00	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
01-4290-1-740 New Equipment	2,828.00	100.00	0.00	1,000.00	1,000.00	1,000.00	0.00	0.00%	1,000.00
01-4290-3-730 Disaster Plan/SWRPC Grant	0.00	0.00	0.00	2,500.00	2,500.00	2,500.00	0.00	0.00%	2,500.00
01-4290-3-740 Radio Upgrade Prog / Repair	1,085.00	100.00	0.00	1,000.00	1,000.00	1,000.00	0.00	0.00%	1,000.00
01-4290-4-680 Disaster Contingency	141.69	0.00	0.00	250.00	250.00	250.00	0.00	0.00%	250.00
01-4290-4-690 COVID-19 Pandemic Related Exp			1,464.70	0.00	-1,464.70	0.00	0.00	#DIV/0!	0.00
Total 4290-00 · EMERGENCY MANAGEMENT	12,960.49	15,700.00	8,905.86	15,685.00	6,779.14	15,500.00	-185.00	-1.18%	15,685.00

Town of Swanzey - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4312-00 · HIGHWAY DEPARTMENT									
01-4312-1-110 Full Time Salaries	320,224.10	327,210.00	323,664.46	339,975.00	16,310.54	318,795.00	-21,180.00	-6.23%	339,975.00
01-4312-1-115 Part Time Salaries	0.00	0.00	0.00	0.00	0.00	30,275.00	30,275.00	#DIV/0!	0.00
01-4312-1-140 Overtime	29,748.05	22,000.00	17,561.61	27,000.00	9,438.39	27,000.00	0.00	0.00%	27,000.00
01-4312-1-310 Engineering Services	800.00	0.00	2,500.00	0.00	-2,500.00	0.00	0.00	#DIV/0!	0.00
01-4312-1-341 Phones / Internet	2,330.97	2,200.00	2,264.03	2,200.00	-64.03	2,200.00	0.00	0.00%	2,200.00
01-4312-1-342 IT Support & Maintenance	2,435.00	2,435.00	625.00	625.00	0.00	680.00	55.00	8.80%	625.00
01-4312-1-350 CDL Drug/Alcohol Testing	1,181.00	800.00	1,577.00	1,800.00	223.00	1,800.00	0.00	0.00%	1,800.00
01-4312-1-362 Outside Labor & Rental	21,707.90	23,000.00	25,130.70	30,000.00	4,869.30	30,000.00	0.00	0.00%	30,000.00
01-4312-1-362 Tree Removal			0.00		0.00	10,000.00	10,000.00	#DIV/0!	0.00
01-4312-1-392 Recruit, Retention, Retire	0.00	250.00	900.10	500.00	-400.10	500.00	0.00	0.00%	500.00
01-4312-1-410 Electricity	2,680.88	3,100.00	2,584.01	2,900.00	315.99	3,000.00	100.00	3.45%	2,900.00
01-4312-1-411 Heating Fuel	5,478.37	6,000.00	6,651.85	6,000.00	-651.85	5,000.00	-1,000.00	-16.67%	6,000.00
01-4312-1-430 Building Maintenance	1,772.84	1,000.00	1,512.16	1,000.00	-512.16	1,000.00	0.00	0.00%	1,000.00
01-4312-1-492 Alarm Maintenance	250.00	250.00	250.00	250.00	0.00	250.00	0.00	0.00%	250.00
01-4312-1-500 Training			0.00	1,200.00	1,200.00	1,200.00	0.00	0.00%	1,200.00
01-4312-1-570 Meetings, Dues & Fees	601.47	500.00	324.99	500.00	175.01	500.00	0.00	0.00%	500.00
01-4312-1-615 Uniforms	7,925.42	5,700.00	8,822.27	7,750.00	-1,072.27	8,000.00	250.00	3.23%	7,750.00
01-4312-1-630 Radio Repairs	0.00	1,000.00	366.83	1,000.00	633.17	1,000.00	0.00	0.00%	1,000.00
01-4312-1-631 Asphalt & Cold Patch	186,310.18	200,000.00	214,325.55	215,000.00	674.45	235,000.00	20,000.00	9.30%	215,000.00
01-4312-1-632 Sand, Gravel, Hard Pack	23,023.87	25,000.00	29,830.30	20,000.00	-9,830.30	20,000.00	0.00	0.00%	20,000.00
01-4312-1-633 Salt	125,568.95	110,000.00	134,039.40	120,000.00	-14,039.40	115,000.00	-5,000.00	-4.17%	120,000.00
01-4312-1-634 Highway Markings	10,014.85	10,000.00	9,955.39	10,000.00	44.61	11,000.00	1,000.00	10.00%	10,000.00
01-4312-1-636 Diesel & Oil	28,252.00	27,000.00	20,460.00	27,000.00	6,540.00	25,000.00	-2,000.00	-7.41%	27,000.00
01-4312-1-638 Oxygen & Acetylene	326.28	300.00	308.71	300.00	-8.71	300.00	0.00	0.00%	300.00
01-4312-1-641 Calcium	0.00	10,000.00	2,815.00	10,000.00	7,185.00	10,000.00	0.00	0.00%	10,000.00
01-4312-1-660 Vehicle Repairs	27,282.52	25,000.00	30,226.85	25,000.00	-5,226.85	25,000.00	0.00	0.00%	25,000.00
01-4312-1-662 Tires	8,003.28	4,000.00	7,167.02	4,000.00	-3,167.02	4,000.00	0.00	0.00%	4,000.00
01-4312-1-680 Tools & Supplies	12,231.81	13,000.00	18,655.09	16,000.00	-2,655.09	16,000.00	0.00	0.00%	16,000.00
01-4312-1-681 Culverts	3,939.95	6,000.00	6,358.88	6,000.00	-358.88	6,000.00	0.00	0.00%	6,000.00
01-4312-1-690 Equipment Repairs & Maint.	6,698.82	2,000.00	4,280.94	4,000.00	-280.94	4,000.00	0.00	0.00%	4,000.00
01-4312-1-740 New Equipment	1,016.95	0.00	5,829.99	0.00	-5,829.99	0.00	0.00	#DIV/0!	0.00
Total 4312-00 · HIGHWAY DEPARTMENT	829,805.46	827,745.00	878,988.13	880,000.00	1,011.87	912,500.00	32,500.00	3.69%	880,000.00

ACCOUNT	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4313-00 · BRIDGES									
01-4313-1-410 Electricity - Bridges	1,367.84	2,200.00	1,067.58	1,800.00	732.42	1,800.00	0.00	0.00%	1,800.00
01-4313-1-494 Covered Bridge Alarms	2,030.06	3,000.00	2,133.27	2,500.00	366.73	2,500.00	0.00	0.00%	2,500.00
01-4313-1-811 Bridge Repairs	1,081.67	1,000.00	429.38	1,000.00	570.62	1,000.00	0.00	0.00%	1,000.00
Total 4313-00 · BRIDGES	4,479.57	6,200.00	3,630.23	5,300.00	1,669.77	5,300.00	0.00	0.00%	5,300.00

Town of Swanzey - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4316-00 · STREET LIGHTING									
01-4316-1-430 Street Lighting Repairs	122.52	500.00	0.00	500.00	500.00	500.00	0.00	0.00%	500.00
01-4316-3-410 Street Lights	11,402.09	17,000.00	8,678.09	11,000.00	2,321.91	10,000.00	-1,000.00	-9.09%	11,000.00
01-4316-4-410 Blinkers	742.77	1,000.00	790.29	800.00	9.71	800.00	0.00	0.00%	800.00
Total 4316-00 · STREET LIGHTING	12,267.38	18,500.00	9,468.38	12,300.00	2,831.62	11,300.00	-1,000.00	-8.13%	12,300.00

ACCOUNT	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4317-00 · DAMS									
01-4317-1-430 Repairs	0.00	100.00	0.00	100.00	100.00	100.00	0.00	0.00%	100.00
01-4317-1-560 State Fees	2,650.00	2,800.00	2,650.00	2,800.00	150.00	2,800.00	0.00	0.00%	2,800.00
01-4317-2-310 Engineer/Consultants	0.00	100.00	0.00	100.00	100.00	100.00	0.00	0.00%	100.00
Total 4317-00 · DAMS	2,650.00	3,000.00	2,650.00	3,000.00	350.00	3,000.00	0.00	0.00%	3,000.00

Town of Swanzey - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4324-00 · RECYCLING CENTER									
01-4324-4-110 Full Time Salaries	81,591.76	85,820.00	92,437.68	89,430.00	-3,007.68	93,380.00	3,950.00	4.42%	89,430.00
01-4324-4-115 Part Time Salaries	70,461.68	66,085.00	75,651.19	80,230.00	4,578.81	85,500.00	5,270.00	6.57%	80,230.00
01-4324-4-140 Overtime	5.65	200.00	24.80	200.00	175.20	200.00	0.00	0.00%	200.00
01-4324-4-341 Telephone / Internet	1,021.02	1,150.00	1,227.30	1,200.00	-27.30	1,200.00	0.00	0.00%	1,200.00
01-4324-4-342 IT Support & Maintenance	625.00	625.00	615.00	615.00	0.00	615.00	0.00	0.00%	615.00
01-4324-4-362 Equip Rental (incl U-Haul)	1,262.71	1,300.00	275.03	1,300.00	1,024.97	1,300.00	0.00	0.00%	1,300.00
01-4324-4-370 Solid Waste Disposal	94,383.55	100,000.00	97,844.14	105,000.00	7,155.86	108,000.00	3,000.00	2.86%	105,000.00
01-4324-4-371 Tires	964.50	1,300.00	2,963.50	1,300.00	-1,663.50	1,300.00	0.00	0.00%	1,300.00
01-4324-4-372 Hazardous Waste Disposal	6,283.38	8,500.00	4,230.54	9,000.00	4,769.46	9,000.00	0.00	0.00%	9,000.00
01-4324-4-373 Universal Disposal	1,263.65	2,000.00	2,845.72	2,000.00	-845.72	2,000.00	0.00	0.00%	2,000.00
01-4324-4-374 Electronics Disposal	3,856.02	3,000.00	5,443.37	3,525.00	-1,918.37	3,525.00	0.00	0.00%	3,525.00
01-4324-4-375 Construct & Demo Disposal	26,493.66	30,000.00	31,314.26	31,000.00	-314.26	32,000.00	1,000.00	3.23%	31,000.00
01-4324-4-376 Shingles Disposal	0.00	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
01-4324-4-377 Metals Disposal	2,844.35	2,100.00	4,000.00	2,560.00	-1,440.00	2,880.00	320.00	12.50%	2,560.00
01-4324-4-378 Recyclables Disposal	2,216.55	3,000.00	655.19	3,000.00	2,344.81	3,000.00	0.00	0.00%	3,000.00
01-4324-4-390 Freight & Trans (Fibers)	4,760.21	4,200.00	3,199.64	4,725.00	1,525.36	4,725.00	0.00	0.00%	4,725.00
01-4324-4-410 Electricity	2,738.11	3,250.00	2,816.36	3,000.00	183.64	3,000.00	0.00	0.00%	3,000.00
01-4324-4-411 Heat	200.00	400.00	0.00	500.00	500.00	400.00	-100.00	-20.00%	500.00
01-4324-4-430 Waste Oil Grant Related	796.99	1,500.00	1,171.87	1,500.00	328.13	1,500.00	0.00	0.00%	1,500.00
01-4324-4-560 Dues & Associations	513.36	525.00	513.36	525.00	11.64	525.00	0.00	0.00%	525.00
01-4324-4-570 Training & Education	940.00	1,200.00	225.00	1,200.00	975.00	1,200.00	0.00	0.00%	1,200.00
01-4324-4-610 Personal Protective Equip	1,409.99	1,900.00	1,946.46	1,600.00	-346.46	1,600.00	0.00	0.00%	1,600.00
01-4324-4-615 Uniforms	2,263.15	2,500.00	2,333.02	2,665.00	331.98	2,665.00	0.00	0.00%	2,665.00
01-4324-4-620 Water (incl cooler rental)	22.66	50.00	29.20	25.00	-4.20	35.00	10.00	40.00%	25.00
01-4324-4-630 Maintenance & Repairs	5,403.63	4,500.00	5,597.40	6,000.00	402.60	6,000.00	0.00	0.00%	6,000.00
01-4324-4-635 Gas (Vehicles & Equip.)	245.94	500.00	98.65	500.00	401.35	500.00	0.00	0.00%	500.00
01-4324-4-680 Department Supplies	2,407.24	2,200.00	3,614.42	2,200.00	-1,414.42	2,500.00	300.00	13.64%	2,200.00
01-4324-4-690 Miscellaneous	106.70	200.00	153.15	200.00	46.85	200.00	0.00	0.00%	200.00
01-4324-4-694 Mileage	459.82	250.00	159.62	250.00	90.38	250.00	0.00	0.00%	250.00
01-4324-4-740 New Equipment	0.00	500.00	189.77	500.00	310.23	500.00	0.00	0.00%	500.00
Total 4324-00 · RECYCLING CENTER	315,541.28	328,755.00	341,575.64	355,750.00	14,174.36	369,500.00	13,750.00	3.87%	355,750.00

Town of Swanzev - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT		2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4411-00 · HEALTH OFFICER										
01-4411-1-115	Health Officer's Salary	6,560.80	9,180.00	7,891.35	9,625.00	1,733.65	10,050.00	425.00	4.42%	9,625.00
01-4411-1-320	Contracted Prof. Services	0.00	800.00	0.00	750.00	750.00	750.00	0.00	0.00%	750.00
01-4411-1-341	Telephone	86.08	25.00	382.45	25.00	-357.45	100.00	75.00	300.00%	25.00
01-4411-1-350	Water Tests	610.00	500.00	120.00	500.00	380.00	500.00	0.00	0.00%	500.00
01-4411-1-560	Professional Dues	35.00	50.00	45.00	50.00	5.00	50.00	0.00	0.00%	50.00
01-4411-1-570	Training & Conferences	70.00	100.00	0.00	100.00	100.00	100.00	0.00	0.00%	100.00
01-4411-1-625	Postage / Miscellaneous Exp	5.98	50.00	1.00	50.00	49.00	50.00	0.00	0.00%	50.00
01-4411-1-694	Mileage	225.62	150.00	0.00	200.00	200.00	200.00	0.00	0.00%	200.00
Total 4411-00 · HEALTH OFFICER		7,593.48	10,855.00	8,439.80	11,300.00	2,860.20	11,800.00	500.00	4.42%	11,300.00

Town of Swanzev - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4415-00 · HEALTH AGENCIES									
01-4415-2-350 Home Health & Comm Services	4,000.00	4,000.00	4,250.00	4,000.00	-250.00	4,000.00	0.00	0.00%	4,000.00
01-4415-2-351 American Red Cross	0.00	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
01-4415-2-352 Meals On Wheels	6,000.00	6,000.00	3,500.00	6,000.00	2,500.00	6,000.00	0.00	0.00%	6,000.00
01-4415-2-441 Hundred Nights Shelter	2,500.00	2,500.00	2,500.00	2,500.00	0.00	2,500.00	0.00	0.00%	2,500.00
01-4415-3-352 Community Kitchen	15,150.00	15,150.00	15,150.00	15,150.00	0.00	15,150.00	0.00	0.00%	15,150.00
01-4415-3-390 Southwestern Community Ser.	6,600.00	6,600.00	6,600.00	6,600.00	0.00	6,600.00	0.00	0.00%	6,600.00
01-4415-3-694 CV Community Transportation	500.00	500.00	500.00	500.00	0.00	500.00	0.00	0.00%	500.00
01-4415-4-350 Monadnock Family Services	7,500.00	7,500.00	7,500.00	7,500.00	0.00	7,500.00	0.00	0.00%	7,500.00
01-4415-5-350 The Samaritans / CASA	0.00	750.00	0.00	750.00	750.00	750.00	0.00	0.00%	750.00
01-4415-5-351 Monad Ctr for Violence Prev	0.00	2,000.00	0.00	2,000.00	2,000.00	2,000.00	0.00	0.00%	2,000.00
01-4415-5-390 Other Outside Agencies	0.00	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
Total 4415-00 · HEALTH AGENCIES	42,250.00	45,000.00	40,000.00	45,000.00	5,000.00	45,000.00	0.00	0.00%	45,000.00

ACCOUNT	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4441-00 · GENERAL ASSISTANCE									
01-4441-1-110 Full Time Salaries	24,638.00	24,720.00	26,177.20	26,000.00	-177.20	27,020.00	1,020.00	3.92%	26,000.00
01-4441-1-115 Part Time Salaries	0.00	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
01-4441-1-350 Medical Services	0.00	1,000.00	0.00	1,000.00	1,000.00	1,000.00	0.00	0.00%	1,000.00
01-4441-1-352 Food Vouchers	163.99	2,000.00	50.00	1,500.00	1,450.00	1,500.00	0.00	0.00%	1,500.00
01-4441-1-410 Electricity	7,645.21	5,500.00	928.05	6,800.00	5,871.95	6,800.00	0.00	0.00%	6,800.00
01-4441-1-411 Heat	1,475.72	3,800.00	709.60	3,500.00	2,790.40	3,500.00	0.00	0.00%	3,500.00
01-4441-1-440 Housing Assistance	145,265.36	135,000.00	62,932.00	142,000.00	79,068.00	142,000.00	0.00	0.00%	142,000.00
01-4441-1-615 Clothing	0.00	100.00	0.00	100.00	100.00	100.00	0.00	0.00%	100.00
01-4441-1-625 Postage	112.50	180.00	133.65	130.00	-3.65	130.00	0.00	0.00%	130.00
01-4441-1-680 Dept. Supplies & Misc. Exp.	677.02	500.00	331.14	250.00	-81.14	250.00	0.00	0.00%	250.00
01-4441-1-690 Transportation	30.00	500.00	22.00	200.00	178.00	200.00	0.00	0.00%	200.00
01-4441-1-691 Burials	3,000.00	4,000.00	1,500.00	4,000.00	2,500.00	4,000.00	0.00	0.00%	4,000.00
Total 4441-00 · GENERAL ASSISTANCE	183,007.80	177,300.00	92,783.64	185,480.00	92,696.36	186,500.00	1,020.00	0.55%	185,480.00

Town of Swanzey - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4520-00 · RECREATION DEPARTMENT									
01-4520-1-110 Recreation Director Wages	15,259.57	14,920.00	15,155.00	15,800.00	645.00	21,651.00	5,851.00	37.03%	15,800.00
01-4520-1-140 Recreation Staff Overtime	362.20	100.00	495.00	100.00	-395.00	100.00	0.00	0.00%	100.00
01-4520-1-341 Phones/Director Cell Phone	385.16	500.00	1,376.98	1,410.00	33.02	1,410.00	0.00	0.00%	1,410.00
01-4520-1-342 Internet Hot Spot	322.31	250.00	326.66	250.00	-76.66	250.00	0.00	0.00%	250.00
01-4520-1-390 IT Support & Maintenance	0.00	0.00	290.00	440.00	150.00	354.00	-86.00	-19.55%	440.00
01-4520-1-392 Recruitment	898.29	800.00	919.60	1,000.00	80.40	1,000.00	0.00	0.00%	1,000.00
01-4520-1-410 Electricity	0.00	0.00	2,777.58	2,500.00	-277.58	2,500.00	0.00	0.00%	2,500.00
01-4520-1-430 Facility Repairs & Maint.			795.65	0.00	-795.65	0.00	0.00	#DIV/0!	0.00
01-4520-1-500 Professional Development	142.50	0.00	115.00	250.00	135.00	250.00	0.00	0.00%	250.00
01-4520-1-610 Misc. & Advertising	1,627.05	1,500.00	203.02	1,500.00	1,296.98	1,500.00	0.00	0.00%	1,500.00
01-4520-5-115 Lifeguard/Gate Staff Wages	18,800.20	18,000.00	0.00	12,000.00	12,000.00	12,485.00	485.00	4.04%	12,000.00
01-4520-5-432 Plumbing	0.00	0.00	2,016.82	1,200.00	-816.82	1,200.00	0.00	0.00%	1,200.00
01-4520-5-492 Rubbish Removal	0.00	0.00	895.00	800.00	-95.00	800.00	0.00	0.00%	800.00
01-4520-6-390 Keene Senior Center	0.00	1,500.00	0.00	1,500.00	1,500.00	1,500.00	0.00	0.00%	1,500.00
01-4520-9-690 Rail Trail	0.00	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
Total 4520-00 · RECREATION DEPARTMENT	37,797.28	37,570.00	25,366.31	38,750.00	13,383.69	45,000.00	6,250.00	16.13%	38,750.00

Town of Swanzey - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT		2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4550-00 · LIBRARIES										
01-4550-1-115	Part Time Salaries (Stratton)	21,900.36	23,239.00	25,357.56	26,110.00	752.44	31,135.00	5,025.00	19.25%	26,110.00
01-4550-1-330	Mt. Caesar Library	89,857.00	89,857.00	99,856.00	99,856.00	0.00	99,856.00	0.00	0.00%	99,856.00
01-4550-2-330	Stratton Free Library	18,702.00	18,702.00	18,887.00	18,887.00	0.00	18,497.00	-390.00	-2.06%	18,887.00
01-4550-2-411	Stratton Library - Heat	3,282.53	3,202.00	2,450.54	2,722.00	271.46	2,300.00	-422.00	-15.50%	2,722.00
01-4550-2-413	Stratton Library - Sewer	340.00	340.00	340.00	340.00	0.00	340.00	0.00	0.00%	340.00
01-4550-2-690	Stratton Library - Misc. Exp.	358.97	0.00	364.19	0.00	-364.19	372.00	372.00	#DIV/0!	0.00
Total 4550-00 · LIBRARIES		134,440.86	135,340.00	147,255.29	147,915.00	659.71	152,500.00	4,585.00	3.10%	147,915.00

ACCOUNT		2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4583-00 · PATRIOTIC PURPOSES										
01-4583-1-680	Memorial Day	1,200.00	1,200.00	750.00	1,200.00	450.00	1,200.00	0.00	0.00%	1,200.00
01-4583-2-680	Old Home Day	5,951.38	6,500.00	1,899.50	6,500.00	4,600.50	6,500.00	0.00	0.00%	6,500.00
Total 4583-00 · PATRIOTIC PURPOSES		7,151.38	7,700.00	2,649.50	7,700.00	5,050.50	7,700.00	0.00	0.00%	7,700.00

ACCOUNT		2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4589-00 · CULTURAL SERVICES & ACTIVITIES										
01-4589-3-680	PEG Access Channel	45,350.09	43,000.00	42,794.72	43,000.00	205.28	45,800.00	2,800.00	6.51%	43,000.00
Total 4589-00 · CULTURAL SERVICES &		45,350.09	43,000.00	42,794.72	43,000.00	205.28	45,800.00	2,800.00	6.51%	43,000.00

Town of Swanzey - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT		2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4611-00 · CONSERVATION OF NATURAL RESOURCES										
01-4611-1-115	Part Time Salaries	633.59	500.00	662.07	550.00	-112.07	600.00	50.00	9.09%	550.00
01-4611-2-390	Town Forester - Mgmt Plans	162.50	1,000.00	0.00	1,000.00	1,000.00	1,000.00	0.00	0.00%	1,000.00
01-4611-2-690	Cons of Natl Resources Exp	0.00	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
01-4611-5-115	Open Space Part Time Wages	0.00	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
01-4611-5-620	Open Space Committee Exp.	300.00	250.00	0.00	250.00	250.00	0.00	-250.00	-100.00%	250.00
Total 4611-00 · CONSERVATION OF NATURAL RESOURCES		1,096.09	1,750.00	662.07	1,800.00	1,137.93	1,600.00	-200.00	-11.11%	1,800.00

Town of Swanzezy - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT		2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4619-00 · RAIL TRAILS ADVISORY COMMITTEE										
01-4619-1-115	PT Administrative Assistant	429.04	500.00	336.13	400.00	63.87	400.00	0.00	0.00%	400.00
01-4619-1-314	Grant Application Writer	0.00	200.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
01-4619-1-362	Equipment Rental	0.00	100.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
01-4619-1-550	Printing and Copies	116.00	200.00	230.68	175.00	-55.68	175.00	0.00	0.00%	175.00
01-4619-1-555	Publicity & Promotion	0.00	0.00	835.66	250.00	-585.66	250.00	0.00	0.00%	250.00
01-4619-1-630	Trail Maintenance	45.00	0.00	985.00	4,000.00	3,015.00	4,000.00	0.00	0.00%	4,000.00
Total 4619-00 · RAIL TRAILS ADVISORY COMMITTEE		590.04	1,000.00	2,387.47	4,825.00	2,437.53	4,825.00	0.00	0.00%	4,825.00

Town of Swansey - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT		2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
4655-00 · ECONOMIC DEVELOPMENT DISTRICT										
01-4655-1-115	Part Time Salaries	185.47	500.00	284.34	500.00	215.66	500.00	0.00	0.00%	500.00
01-4655-1-320	Consultants	0.00	2,000.00	0.00	10,000.00	10,000.00	10,000.00	0.00	0.00%	10,000.00
01-4655-1-390	Economic Corporation	9,518.03	22,000.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
01-4655-1-680	Miscellaneous Expenses	850.04	500.00	820.00	500.00	-320.00	500.00	0.00	0.00%	500.00
Total 4655-00 · ECONOMIC DEVELOPMENT		10,553.54	25,000.00	1,104.34	11,000.00	9,895.66	11,000.00	0.00	0.00%	11,000.00

Town of Swanzey - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Increase/ (Decrease)	2021 Default
4711-00 · DEBT SERVICE									
POLICE BUILDING ADDITION									
01-4711-2-001 Police Bldg Addition - Prin	38,171.29	38,175.00	39,162.41	39,162.00	-0.41	40,227.00	1,065.00	2.72%	40,227.00
01-4721-2-001 Police Bldg Addition - Int	8,979.23	8,980.00	7,988.11	7,988.00	-0.11	6,924.00	-1,064.00	-13.32%	6,924.00
Subtotal POLICE BUILDING ADDITION	47,150.52	47,155.00	47,150.52	47,150.00	-0.52	47,151.00	1.00	0.00%	47,151.00

NORTH SWANZEY PROJECT (SEWER)	Note: General Fund pays 20% of actual debt payment.								
01-4711-2-002 NS Project (Sewer) - Princ	12,200.00	12,200.00	12,000.00	12,000.00	0.00	11,800.00	-200.00	-1.67%	11,800.00
01-4721-2-002 NS Project (Sewer) - Int	7,675.50	7,680.00	7,431.50	7,432.00	0.50	6,952.00	-480.00	-6.46%	6,952.00
Subtotal NORTH SWANZEY PROJECT (SEWER)	19,875.50	19,880.00	19,431.50	19,432.00	0.50	18,752.00	-680.00	-3.50%	18,752.00

KEENE WASTEWATER TREATMENT PLANT UPGRADE (SWANZEY'S PORTION)	Note: General Fund pays 50% of actual debt payment.								
01-4711-2-003 Sewer KWWTP - Principal	15,408.13	15,410.00	15,408.13	15,408.00	-0.13	15,408.00	0.00	0.00%	15,408.00
01-4721-2-003 Sewer KWWTP - Interest	1,232.65	1,235.00	924.49	925.00	0.51	616.00	-309.00	-33.41%	616.00
Subtotal KEENE WASTEWATER TREATMENT PLANT UPGRADE (SWANZEY'S PORTION)	16,640.78	16,645.00	16,332.62	16,333.00	0.38	16,024.00	-309.00	-1.89%	16,024.00

LOWER WILSON POND DAM & BRANCH DIVERSION DAM REPAIRS									
01-4711-2-004 L Wilson Pond/Branch Dam-Prin	0.00	0.00	29,117.65	29,118.00	0.35	29,412.00	294.00	1.01%	29,412.00
01-4721-2-004 L Wilson Pond/Branch Dam - Int	8,793.55	8,795.00	16,651.32	16,651.00	-0.32	15,159.00	-1,492.00	-8.96%	15,159.00
Subtotal LOWER WILSON POND DAM & BRANCH DIVERSION DAM REPAIRS	8,793.55	8,795.00	45,768.97	45,769.00	0.03	44,571.00	-1,198.00	-2.62%	44,571.00

FIRE ENGINE									
01-4711-2-005 2018 Fire Engine - Principal	0.00	0.00	20,382.35	20,382.00	-0.35	20,588.00	206.00	1.01%	20,588.00
01-4721-2-005 2018 Fire Engine - Interest	6,155.48	6,155.00	11,655.93	11,656.00	0.07	10,611.00	-1,045.00	-8.97%	10,611.00
Subtotal FIRE ENGINE	6,155.48	6,155.00	32,038.28	32,038.00	-0.28	31,199.00	-839.00	-2.62%	31,199.00

2019-2020 ROAD IMPROVEMENTS									
01-4711-2-006 2019-2020 Road Improve - Princ	0.00	0.00	43,900.00	43,900.00	0.00	91,400.00	47,500.00	108.20%	91,400.00
01-4721-2-006 2019-2020 Road Improve - Int	0.00	50,000.00	58,239.35	58,209.00	-30.35	97,930.00	39,721.00	68.24%	97,930.00
Subtotal 2019-2020 ROAD IMPROVEMENTS	0.00	50,000.00	102,139.35	102,109.00	-30.35	189,330.00	87,221.00	85.36%	189,330.00

Town of Swanzey - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT		2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Increase/ (Decrease)	2021 Default
OTHER DEBT										
01-4711-3-001	Leased Vehicles-Princ & Int	0.00	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
01-4711-4-001	Leased Equipment-Prin & Int	45,455.25	45,460.00	45,455.25	45,456.00	0.75	13,291.00	-32,165.00	-70.76%	13,291.00
01-4721-1-981	Tax Anticipation Note Costs	0.00	0.00	0.00	0.00	0.00	182.00	182.00	#DIV/0!	0.00
Subtotal OTHER DEBT		45,455.25	45,460.00	45,455.25	45,456.00	0.75	13,473.00	-31,983.00	-70.36%	13,291.00
Total 4711-00 · DEBT SERVICE		144,071.08	194,090.00	308,316.49	308,287.00	-29.49	360,500.00	52,213.00	16.94%	360,318.00

Town of Swanzey - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
SEWER FUND - WEST SWANZEY WASTE WATER TREATMENT									
02-4326-2-110 Full Time Salaries - Plant	47,230.56	47,240.00	50,089.04	48,660.00	-1,429.04	50,955.00	2,295.00	4.72%	48,660.00
02-4326-2-115 Part Time Salaries - Plant	14,967.16	14,970.00	15,254.99	14,970.00	-284.99	15,566.00	596.00	3.98%	14,970.00
02-4326-3-110 Full Time Salaries - Office	5,683.00	5,515.00	5,528.50	5,980.00	451.50	6,147.00	167.00	2.79%	5,980.00
02-4326-3-115 Part Time Salaries - Office	5,578.66	7,020.00	5,177.24	7,235.00	2,057.76	7,449.00	214.00	2.96%	7,235.00
02-4326-3-130 Commissioners' Salaries	3,000.00	3,000.00	3,000.00	3,000.00	0.00	3,000.00	0.00	0.00%	3,000.00
02-4326-3-140 Overtime	2,016.18	2,250.00	2,882.89	2,250.00	-632.89	2,250.00	0.00	0.00%	2,250.00
02-4326-3-210 Health Insurance	13,611.96	13,615.00	14,619.48	14,620.00	0.52	15,555.00	935.00	6.40%	14,620.00
02-4326-3-212 Dental Insurance	630.60	630.00	655.20	655.00	-0.20	655.00	0.00	0.00%	655.00
02-4326-3-215 Life Insurance	30.60	30.00	27.00	30.00	3.00	27.00	-3.00	-10.00%	30.00
02-4326-3-219 Short Term Disability	198.08	200.00	215.34	215.00	-0.34	170.00	-45.00	-20.93%	215.00
02-4326-3-220 FICA Adjustment	4,865.49	5,190.00	5,079.82	5,330.00	250.18	5,517.00	187.00	3.51%	5,330.00
02-4326-3-225 Medicare Adjustment	1,137.89	1,215.00	1,188.03	1,245.00	56.97	1,291.00	46.00	3.69%	1,245.00
02-4326-3-235 ICMA Deferred Comp.	3,678.47	3,695.00	3,829.84	3,825.00	-4.84	3,973.00	148.00	3.87%	3,825.00
02-4326-3-250 Unemployment	310.00	310.00	390.00	390.00	0.00	390.00	0.00	0.00%	390.00
02-4326-3-260 Workers' Comp. Adjustment	1,195.00	1,195.00	1,035.00	1,035.00	0.00	919.00	-116.00	-11.21%	1,035.00
02-4326-3-320 Legal & Professional Svcs	10,004.77	10,000.00	9,517.99	10,000.00	482.01	10,000.00	0.00	0.00%	10,000.00
02-4326-3-325 Recording Fees - CCRD	73.42	50.00	32.58	50.00	17.42	50.00	0.00	0.00%	50.00
02-4326-3-341 Telephone	1,571.24	1,500.00	1,930.79	1,500.00	-430.79	1,500.00	0.00	0.00%	1,500.00
02-4326-3-342 Software/Hardware Support	555.50	1,500.00	590.50	1,500.00	909.50	1,500.00	0.00	0.00%	1,500.00
02-4326-3-390 Mortgage Searches (liens)	440.00	500.00	252.00	500.00	248.00	500.00	0.00	0.00%	500.00
02-4326-3-410 Electricity	18,597.62	15,000.00	19,591.79	15,000.00	-4,591.79	15,000.00	0.00	0.00%	15,000.00
02-4326-3-414 LP Gas	0.00	500.00	0.00	500.00	500.00	500.00	0.00	0.00%	500.00
02-4326-3-430 Maintenance (Bldg. / Prop.)	1,295.89	2,000.00	1,331.52	2,000.00	668.48	2,000.00	0.00	0.00%	2,000.00
02-4326-3-431 Sewer Line Maint./Cleaning	0.00	2,000.00	602.00	2,000.00	1,398.00	2,000.00	0.00	0.00%	2,000.00
02-4326-3-433 Manhole Rehab	0.00	3,000.00	0.00	3,000.00	3,000.00	3,000.00	0.00	0.00%	3,000.00
02-4326-3-480 Property Insurance	2,020.00	2,020.00	2,205.00	2,205.00	0.00	2,345.00	140.00	6.35%	2,205.00
02-4326-3-610 Supplies	196.71	250.00	150.01	250.00	99.99	250.00	0.00	0.00%	250.00
02-4326-3-625 Postage	822.53	750.00	692.95	750.00	57.05	750.00	0.00	0.00%	750.00
02-4326-3-660 Vehicle Maintenance	0.00	250.00	0.00	250.00	250.00	250.00	0.00	0.00%	250.00
02-4326-3-690 Testing & Chemicals	9,834.66	12,000.00	10,997.86	12,000.00	1,002.14	12,000.00	0.00	0.00%	12,000.00
02-4326-3-691 Miscellaneous Expense	299.36	500.00	150.49	500.00	349.51	500.00	0.00	0.00%	500.00
02-4326-3-694 Mileage	863.56	1,000.00	848.54	1,000.00	151.46	1,000.00	0.00	0.00%	1,000.00
02-4326-3-740 Tools & Equipment	0.00	1,000.00	350.00	1,000.00	650.00	1,000.00	0.00	0.00%	1,000.00
02-4326-3-920 Transfers to Cap. Reserve	25,000.00	25,000.00	25,000.00	25,000.00	0.00	25,000.00	0.00	0.00%	25,000.00
02-4326-3-980 DS Principal-WS Upgrade 01	37,500.00	37,500.00	37,500.00	37,500.00	0.00	37,500.00	0.00	0.00%	37,500.00
02-4326-3-981 DS Interest - WS Upgrade 01	4,473.00	4,475.00	2,982.00	2,985.00	3.00	1,491.00	-1,494.00	-50.05%	1,491.00
Total WEST SWANZEY WASTE WATER	217,681.91	226,870.00	223,698.39	228,930.00	5,231.61	232,000.00	3,070.00	1.34%	227,436.00

Town of Swanzey - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT		2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
SEWER FUND - NORTH SWANZEY PASS THRU USERS										
02-4328-3-413	User Fees DT Keene	21,422.95	28,000.00	23,288.53	28,000.00	4,711.47	27,875.00	-125.00	-0.45%	28,000.00
02-4328-3-610	Administration	1.44	50.00	40.62	50.00	9.38	50.00	0.00	0.00%	50.00
02-4328-3-625	Postage	0.00	75.00	0.00	75.00	75.00	75.00	0.00	0.00%	75.00
Total NORTH SWANZEY PASS THRU USERS		21,424.39	28,125.00	23,329.15	28,125.00	4,795.85	28,000.00	-125.00	-0.44%	28,125.00

ACCOUNT		2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default
SEWER FUND - NORTH SWANZEY WASTE WATER SYSTEM										
02-4329-2-110	Full Time Salaries - Plant	15,622.40	15,745.00	16,363.02	16,220.00	-143.02	16,869.00	649.00	4.00%	16,220.00
02-4329-2-115	Part Time Salaries - Plant	4,988.88	4,990.00	5,084.82	4,991.00	-93.82	5,189.00	198.00	3.97%	4,991.00
02-4329-3-110	Full Time Salaries-Office	5,683.00	5,515.00	5,528.50	5,976.00	447.50	6,147.00	171.00	2.86%	5,976.00
02-4329-3-115	Part Time Salaries-Office	1,840.79	2,340.00	1,559.12	2,411.00	851.88	2,483.00	72.00	2.99%	2,411.00
02-4329-3-130	Commissioners' Salaries	3,000.00	3,000.00	3,000.00	3,000.00	0.00	3,000.00	0.00	0.00%	3,000.00
02-4329-3-140	Overtime	672.06	750.00	960.96	750.00	-210.96	750.00	0.00	0.00%	750.00
02-4329-3-210	Health Insurance	4,537.32	4,540.00	4,873.20	4,874.00	0.80	5,185.00	311.00	6.38%	4,874.00
02-4329-3-212	Dental Insurance	210.24	210.00	218.40	219.00	0.60	219.00	0.00	0.00%	219.00
02-4329-3-215	Life Insurance	10.20	10.00	9.00	9.00	0.00	9.00	0.00	0.00%	9.00
02-4329-3-219	Short Term Disability	66.04	70.00	71.78	72.00	0.22	57.00	-15.00	-20.83%	72.00
02-4329-3-220	FICA	1,972.04	2,100.00	2,014.79	2,163.00	148.21	2,235.00	72.00	3.33%	2,163.00
02-4329-3-225	Medicare	461.20	490.00	471.20	506.00	34.80	522.00	16.00	3.16%	506.00
02-4329-3-235	ICMA Deferred Comp.	1,491.17	1,490.00	1,534.38	1,554.00	19.62	1,612.00	58.00	3.73%	1,554.00
02-4329-3-250	Unemployment	115.00	115.00	145.00	145.00	0.00	145.00	0.00	0.00%	145.00
02-4329-3-260	Workers' Compensation	385.00	385.00	335.00	335.00	0.00	298.00	-37.00	-11.04%	335.00
02-4329-3-320	Legal & Professional Svcs	0.00	500.00	0.00	500.00	500.00	500.00	0.00	0.00%	500.00
02-4329-3-325	Recording Fees - CCRD	49.42	100.00	32.58	100.00	67.42	100.00	0.00	0.00%	100.00
02-4329-3-341	Telephone	782.98	1,200.00	1,123.40	1,000.00	-123.40	1,000.00	0.00	0.00%	1,000.00
02-4329-3-342	Software/Hardware Maint	555.50	1,500.00	590.50	1,500.00	909.50	1,500.00	0.00	0.00%	1,500.00
02-4329-3-390	Mortgagee Searches (liens)	200.00	250.00	70.00	250.00	180.00	250.00	0.00	0.00%	250.00
02-4329-3-410	Electricity	2,993.53	3,400.00	3,051.84	3,400.00	348.16	3,400.00	0.00	0.00%	3,400.00
02-4329-3-413	Keene WWTP	37,887.11	35,000.00	44,083.88	40,000.00	-4,083.88	40,000.00	0.00	0.00%	40,000.00
02-4329-3-414	LP Gas	1,064.84	1,000.00	253.08	1,000.00	746.92	1,000.00	0.00	0.00%	1,000.00
02-4329-3-430	Maintenance	229.73	500.00	0.00	500.00	500.00	500.00	0.00	0.00%	500.00
02-4329-3-431	Sewer Line Maint./Cleaning	0.00	1,000.00	0.00	1,000.00	1,000.00	1,000.00	0.00	0.00%	1,000.00
02-4329-3-433	Manhole Rehab	7,110.00	3,000.00	0.00	3,000.00	3,000.00	3,000.00	0.00	0.00%	3,000.00
02-4329-3-480	Property Insurance	1,820.00	1,820.00	1,982.00	1,982.00	0.00	2,200.00	218.00	11.00%	1,982.00
02-4329-3-610	Supplies	24.60	100.00	107.43	100.00	-7.43	100.00	0.00	0.00%	100.00

Town of Swanzey - 2021 Budget (Board of Selectmen Recommendation)

02-4329-3-625	Postage	476.48	300.00	375.18	300.00	-75.18	300.00	0.00	0.00%	300.00
02-4329-3-660	Vehicle Maintenance	0.00	200.00	0.00	200.00	200.00	200.00	0.00	0.00%	200.00
02-4329-3-691	Miscellaneous Expenses	1,179.36	1,000.00	985.05	1,000.00	14.95	1,000.00	0.00	0.00%	1,000.00
02-4329-3-694	Mileage	863.55	900.00	848.54	900.00	51.46	900.00	0.00	0.00%	900.00
02-4329-3-740	Tools & Equipment	0.00	300.00	2,538.20	300.00	-2,238.20	300.00	0.00	0.00%	300.00
02-4329-3-920	Transfers to Cap. Reserve	25,000.00	25,000.00	25,000.00	25,000.00	0.00	25,000.00	0.00	0.00%	25,000.00
02-4329-3-980	Debt Service - Principal	64,208.14	64,210.00	63,408.14	63,408.00	-0.14	62,608.00	-800.00	-1.26%	62,608.00
02-4329-3-981	Debt Service - Interest	31,934.65	31,935.00	30,650.49	30,650.00	-0.49	28,422.00	-2,228.00	-7.27%	28,422.00
Total NORTH SWANZEY WASTE WATER SYS		217,435.23	214,965.00	217,269.48	219,315.00	2,045.52	218,000.00	-1,315.00	-0.60%	216,287.00

Town of Swanzev - 2021 Budget (Board of Selectmen Recommendation)

ACCOUNT	2019 Actual	2019 Budgeted	2020 Actual (thru 12/31)	2020 Budget	2020 Remaining	2021 BoS Recommended	Increase / (Decrease)	% Inc / (Dec)	2021 Default	
CARPENTER HOME FUND										
04-4420-1-110	Full Time Personnel	72,877.01	188,270.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-115	Part Time Personnel	37,627.11	128,730.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-140	Overtime	16,942.95	30,435.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-190	Maint. / Fin. Support Staff	14,526.56	14,580.00	7,028.16	7,815.00	786.84	7,900.00	85.00	1.09%	7,815.00
04-4420-1-210	Health Insurance	19,788.24	64,080.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-212	Dental Insurance	1,170.72	4,840.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-215	Life Insurance	81.60	125.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-219	Short Term Disability	265.54	590.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-220	FICA (Employer Share)	8,802.40	23,265.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-225	Medicare (Employer Share)	2,058.60	5,440.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-235	ICMA Deferred Comp.	1,815.59	11,020.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-250	Unemployment	1,290.00	1,290.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-260	Workers' Compensation	11,150.00	11,150.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-320	Legal Expenses	8,169.20	1,000.00	215.00	0.00	-215.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-341	Phone/Fax/Cell/Internet	1,737.67	1,850.00	1,961.30	1,850.00	-111.30	1,850.00	0.00	0.00%	1,850.00
04-4420-1-342	IT Support & Maintenance	440.00	810.00	472.00	145.00	-327.00	145.00	0.00	0.00%	145.00
04-4420-1-345	Service Contracts-Facility	3,809.37	3,000.00	2,546.62	3,000.00	453.38	3,000.00	0.00	0.00%	3,000.00
04-4420-1-350	Medical Svcs./Nurse Consult	67,753.00	10,000.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-351	Medication Services	206.82	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-352	Groceries	8,687.08	34,000.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-356	Satellite / Cable (TV)	1,749.80	2,000.00	0.00	2,000.00	2,000.00	2,000.00	0.00	0.00%	2,000.00
04-4420-1-392	Recruitment	2,329.27	800.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-410	Electricity	3,877.54	6,600.00	3,488.48	6,600.00	3,111.52	6,600.00	0.00	0.00%	6,600.00
04-4420-1-411	Heat	6,838.53	8,595.00	5,348.84	7,310.00	1,961.16	7,310.00	0.00	0.00%	7,310.00
04-4420-1-414	Gas for Stove / Generator	522.31	1,000.00	36.98	750.00	713.02	750.00	0.00	0.00%	750.00
04-4420-1-430	Building Maintenance	2,888.52	2,000.00	293.30	0.00	-293.30	0.00	0.00	#DIV/0!	0.00
04-4420-1-480	Property Insurance	2,020.00	2,020.00	2,205.00	2,205.00	0.00	2,345.00	140.00	6.35%	2,205.00
04-4420-1-494	Alarm Monitor/Maintenance	610.00	2,000.00	480.00	2,000.00	1,520.00	2,000.00	0.00	0.00%	2,000.00
04-4420-1-550	Printing	0.00	300.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-555	Advertising	2,587.14	3,000.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-560	Dues & Subscriptions	0.00	550.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-570	Training & Meetings	168.00	1,500.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-620	Office Supplies	192.81	600.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-625	Postage	28.93	150.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-630	Equip. Maintenance & Repair	196.25	2,000.00	375.00	0.00	-375.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-635	Gas (for Van)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-640	Household/Cleaning Supplies	1,482.08	8,500.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-642	Household Replace-Linens Et	0.00	1,000.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-645	Medical Supplies	275.65	1,500.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00

Town of Swanzey - 2021 Budget (Board of Selectmen Recommendation)

04-4420-1-660	Vehicle Repair / Tires	0.00	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-680	Activity Supplies	219.23	1,100.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-690	Miscellaneous Expenses	37.00	400.00	5.97	200.00	194.03	200.00	0.00	0.00%	200.00
04-4420-1-694	Mileage	84.68	150.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-710	Grounds Maint & Improvement	0.00	800.00	1,060.00	0.00	-1,060.00	400.00	400.00	#DIV/0!	0.00
04-4420-1-720	Building Improvements	3,845.55	1,000.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-730	New Equipment	0.00	1,500.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
04-4420-1-750	Furniture & Fixtures	0.00	1,500.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00
Total CARPENTER HOME FUND		309,152.75	585,040.00	25,516.65	33,875.00	8,358.35	34,500.00	625.00	1.85%	33,875.00